Oregon Occupational Safety and Health Division
Department of Consumer and Business Services

2020 Annual Performance Plan

July 29, 2019
INTRODUCTION

This Annual Performance Plan, for federal fiscal year 2020 (October 1, 2019 through September 30, 2020) describes how the Oregon Occupational Safety and Health Division (Oregon OSHA) will allocate its resources to conduct the activities tied to the specific goals contained in Oregon’s 5-year (2016-2020) Strategic Plan. The specific goals are:

**Goal 1:** Reduce serious workplace injuries and the risks that lead to them.
- Oregon OSHA will continue the reduction in injuries and illnesses as measured by the Bureau of Labor Statistics, with the statewide DART rate being reduced to 2.0 per 100 workers (or less) and the statewide total case incidence rate being reduced to 3.7 per 100 workers (or less).

**Goal 2:** Reduce serious workplace illnesses and the risks that lead to them.
- Oregon OSHA will establish a baseline measurement of severe chemical hazards identified and will increase such hazards identified (and therefore corrected) to at least 817 by the final year of the planning period.

**Goal 3:** Reduce workplace deaths and the risks that lead to them.
- Oregon OSHA will accelerate the decline in Oregon workers compensation fatality rates, with the final three years of the planning period averaging 1.4 per 100,000 workers (or less), which will be a 10 percent decrease compared to the most recent three-year baseline period.

Oregon OSHA has focused its attention on ten elements to support these three goals, they include:

**Recognition Programs or Voluntary Programs for Self-Sufficiency** - Oregon OSHA will promote SHARP and VPP through consultation, enforcement, technical services, and education.

**Outreach** - Educate employers and employees, particularly small employers in high hazard industries and vulnerable or hard-to-reach populations, regarding the value of occupational safety and health by providing workshops, conferences, educational venues, training, marketing, and other outreach activities.

**Partnerships** - Promote occupational safety and health by maintaining and enhancing the effectiveness of existing partnerships and by establishing new partnerships as opportunities present themselves, each with specific safety and/or health awareness improvement objectives. Use existing partnerships to advise Oregon OSHA management on where more specific focus would be fruitful.

**Safety & Health Hazards** - Focus on high hazard industries and safety and health hazards at the following levels: Safety Enforcement 75%, Health Enforcement 60%, and Consultation 50%.

**Health Hazards** - Increase the number of severe chemical hazards identified (and therefore corrected) to at least 817 by the end of 2020.

**Emphasis** - Implement all state local emphasis programs and appropriate national emphasis programs.

**Fatalities** - Reduce the most recent 3-year average rate of workplace fatalities from 1.78 per 100,000 to 1.4 per 100,000 by 2020 through inspections and interventions.

**Timely Response** - Investigations/inspections will be initiated timely in 95% of all reported fatalities and hazard complaints, complainant responses will be timely in 90% of all cases, family members will be notified 100% timely, and discrimination cases will be processed 80% timely.

**Customer Service** - Achieve and maintain customer satisfaction in the delivery of Oregon OSHA programs and services as evidenced by a survey rating of 90% or above on each program survey.
**Staff Development** - Ensure 90% of Safety and Health staff receives at least 48 hours of Safety and Health professional development training over two years.

**OVERVIEW OF OREGON OSHA**

Administration of the Occupational Safety and Health Administration's (OSHA) approved comprehensive state plan for Oregon is vested in the Department of Consumer and Business Services (DCBS) by the Oregon Safe Employment Act of 1973 as amended through 2003. The plan encompasses all functions of the Oregon Occupational Safety and Health Division (Oregon OSHA). Oregon OSHA promulgates and enforces occupational safety and health regulations and provides technical information, education, consultations and training grants to promote safe and healthful working conditions for Oregon workers. While the bulk of activity in the Oregon State Plan is undertaken by Oregon OSHA, other divisions within DCBS contribute to the mission including the Central Services Division: Financial Services, and Information Technology and Research, Director's Office, and the Hearings Division of the Workers' Compensation Board. The Oregon Attorney General's Office and a portion of the Civil Rights Division of the Bureau of Labor and Industries also contribute to activities in the Oregon State Plan.
OREGON OSHA Mission Statement:
To advance and improve workplace safety and health for all workers in Oregon.

In 1973, the Oregon Safe Employment Act (OSEAct) was passed into law by the Oregon Legislature to ensure the occupational safety and health of workers in Oregon. The OSEAct states that “…every employer shall furnish employment and a place of employment which are safe and healthful for employees.” The Oregon Occupational Safety and Health division (Oregon OSHA) administers the OSEAct and enforces Oregon’s occupational safety and health rules. In 1987, the Oregon Legislature passed House Bill 2900, which increased worker protection and defined new areas of responsibility for employers and workers’ compensation insurance carriers. The change also included the establishment of a coordinated program of worker and employer education, health and safety consultative services and research to assist workers and employers in the prevention of occupational injuries and illnesses. In May 1990, the Oregon Legislature passed Senate Bill 1197. This landmark legislation, which was passed during a special session of the Oregon Legislature, made workplace injury and illness prevention a major component of workers’ compensation reform. This was accomplished, in part, by requiring joint management-labor safety committees in most places of employment and by a significant increase in Oregon OSHA staff.

Oregon OSHA’s primary objective is to improve occupational safety and health in workplaces throughout the state, thus reducing on-the-job injuries, illnesses and fatalities. This is achieved through enforcement of occupational safety and health rules, consultation and training assistance for employers and workers, and by providing adequate resources to effectively address Oregon’s loss prevention issues. Strong partnerships with labor groups, trade associations and other governmental agencies also significantly contribute to Oregon OSHA’s success.

All Oregon OSHA programs work cooperatively toward meeting the division’s mission and strategic objectives. Along with the Public Education and the Conference Section, enforcement officers, technical specialists, and consultants produce technically accurate, high quality training to employers and employees. While the Oregon OSHA professional staff are technically trained in all areas of occupational safety and health, hazard identification, and accident investigation, the division has in-house specialists focusing on specific industry needs. These specialists include staff focusing on construction, logging, and agriculture, as well as trained ergonomists. In addition, we have trained individuals to evaluate facilities that are covered under the Process Safety Management (PSM) standard.

Oregon OSHA is dedicated to assisting employers in achieving self-sufficiency in safety and health program management, including developing and implementing comprehensive safety and health plans. The elements of a successful plan include top management commitment, clearly defined labor and management accountability, employee and supervisor training, employee involvement in safety and health concerns, hazard identification and methods of control, accident and incident investigation procedures, and a periodic review of the plan itself.

Oregon OSHA will implement progressive occupational safety and health strategies as it strives to achieve its mission and the goals of the Strategic Plan. A comprehensive program will be used by Oregon OSHA to continue the declining trend in the rate of occupational injuries, illnesses and fatalities in Oregon.

This plan does not exempt Oregon OSHA from fulfilling its statutory and regulatory responsibilities. Oregon OSHA will continue to meet all the criteria in Section 18 of the Occupational Safety and Health Act and the implementation of the regulations contained in 29 CFR Parts 1902, 1908, 1952, 1953, and 1954. This plan sets forth the methods by which program effectiveness is determined.
The FY 2020 Annual Performance Plan is an integral part of the grant agreements between OSHA and Oregon OSHA which currently exist under Section 23(g) and 21(d) of the Act and 29 CFR 1952.104.

The primary method for tracking and evaluating progress toward meeting the performance goals established in this plan is one of self-evaluation by Oregon OSHA management staff. Oregon OSHA will meet quarterly with federal OSHA to continue the Oregon OSHA/OSHA partnership and to report progress toward strategic goals in a manner defined in the joint OSHA/OREGON OSHA Monitoring Plan. Oregon OSHA agrees that a specified number of inspections accompanied by a federal OSHA monitor will be conducted and that a specified number of Oregon OSHA inspection/investigation case files will be reviewed. A monitoring plan will be jointly prepared detailing the specific monitoring roles and activities of individual staff members as well as the mandated monitoring activities that federal OSHA will perform.

Note: This FY 2020 Annual Performance Plan includes updated FY 2014 baseline figures as they apply. FY 2020 data, as they apply establish baseline figures for the quarterly Annual Performance Plan report, FY 2016 through FY2020.
During CY 2018 an estimated 1,946,900 workers covered by Workers’ Compensation insurance were employed in Oregon with an estimated 123,700 employers. These employers operate at approximately 181,151 locations.

<table>
<thead>
<tr>
<th>NAICS¹</th>
<th>Industry²</th>
<th>Employees³</th>
<th>Units⁴</th>
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<td>Crop production</td>
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<td>Agriculture and forestry support</td>
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<td>236</td>
<td>Building construction</td>
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<td>Heavy construction</td>
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<td>Specialty trade</td>
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<td>311</td>
<td>Food manufacturing</td>
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<td>321</td>
<td>Wood product manufacturing</td>
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<td>Primary metal manufacturing</td>
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<td>Fabricated metal products</td>
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<td>Machinery manufacturing</td>
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<td>Computer and electronic products</td>
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<td>Transportation equipment</td>
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<td>339</td>
<td>Miscellaneous manufacturing</td>
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<td>423</td>
<td>Merchant wholesale, durable</td>
<td>36,827</td>
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<td>Merchant wholesale, non-durable</td>
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<td>Electronic markets</td>
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<td>3,401</td>
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<td>441</td>
<td>Motor vehicles and parts</td>
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<td>Food and beverage stores</td>
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<td>Health and personal care</td>
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<td>714</td>
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<td>Gasoline stations</td>
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<td>448</td>
<td>Clothing and accessories</td>
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<td>451</td>
<td>Sports, hobby, books, and music</td>
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<td>452</td>
<td>General merchandise</td>
<td>41,340</td>
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<tr>
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<td>Miscellaneous stores</td>
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<tr>
<td>454</td>
<td>Nonstore retailers</td>
<td>7,503</td>
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<td>Truck transportation</td>
<td>18,746</td>
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<td>Transportation support</td>
<td>8,014</td>
<td>817</td>
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<td>492</td>
<td>Couriers and messengers</td>
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<tr>
<td>493</td>
<td>Warehousing and storage</td>
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<td>511</td>
<td>Publishing, except internet</td>
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<td>Credit intermediation</td>
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<td>Insurance carriers</td>
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<td>Real estate</td>
<td>22,354</td>
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<td>541</td>
<td>Professional, scientific and technical services</td>
<td>96,827</td>
<td>15,718</td>
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<tr>
<td>551</td>
<td>Management of companies and enterprises</td>
<td>48,476</td>
<td>523</td>
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<td>561</td>
<td>Administrative and support services</td>
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<td>9,704</td>
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<tr>
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<td>Educational services</td>
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<td>621</td>
<td>Ambulatory health care services</td>
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<td>622</td>
<td>Hospitals</td>
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<tr>
<td>623</td>
<td>Nursing and residential care</td>
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<td>624</td>
<td>Social assistance</td>
<td>55,414</td>
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<tr>
<td>713</td>
<td>Amusements, gambling, and recreation</td>
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<tr>
<td>721</td>
<td>Accommodation</td>
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<td>722</td>
<td>Food and drinking places</td>
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<td>811</td>
<td>Repair and maintenance</td>
<td>18,582</td>
<td>3,696</td>
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<tr>
<td>812</td>
<td>Personal and laundry services</td>
<td>15,363</td>
<td>2,212</td>
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<td>813</td>
<td>Membership organizations</td>
<td>30,101</td>
<td>5,607</td>
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<tr>
<td>814</td>
<td>Private households</td>
<td>12,978</td>
<td>316</td>
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<tr>
<td>GOV</td>
<td>State and local government</td>
<td>244,420</td>
<td>7,992</td>
</tr>
</tbody>
</table>

2. Industries with 7,500+ employees.
4. Number of employing units represents the number of establishments or employer locations rather than the number of employers. Data compiled from the most current DCBS Employer Data System file does not include all possible locations. The methodology for estimating number of locations changed in 2009, making prior years’ estimates not comparable.
5. This category includes all state and local government units regardless of their industry classification.

Source: Oregon Department of Consumer and Business Services, Central Services Division - May 2019
IDENTIFICATION OF COVERED ISSUES

A flowchart, described on the following pages developed by the OSHA Portland Area Office, describes jurisdictional boundaries between OSHA and Oregon OSHA for occupational safety and health at private and public sector worksites. The chart included on the following page, addresses jurisdiction in diving, construction, shipyards, marine terminals, Indian reservations, and U.S. military reservations.

The Federal Register (49 CFR Part 221) "addresses jurisdictional issues arising with respect to the operations of common carriers in the general system of rail transportation." While the Federal Railroad Administration exercises jurisdiction over the safety of railroad operations, Oregon OSHA does have some jurisdiction over "non-rolling" stock.

The state has concurrent jurisdiction over mining with the USDOL, Mine Safety and Health Administration (MSHA), but chooses not to exercise jurisdiction if it subjects the employer to duplicate inspections by both agencies.

Oregon OSHA will continue to register farm labor camp housing and conduct field sanitation and farm labor camp housing inspections in 2020, and work cooperatively with federal Department of Labor to coordinate farm labor camp housing.

Legislative Activity affecting Oregon OSHA

Oregon’s legislature passed Senate Bill 823 that requires health care employers to conduct a comprehensive security and safety evaluation using state or a nationally recognized workplace violence prevention tool kit. The bill requires health care employers to report to DCBS by December 31, 2021, if the evaluation has been conducted. DCBS must report to the Legislative Assembly related to health care, a summary of employer compliance by March 22, 2022.
OSHA VS. OREGON OSHA JURISDICTION IN OREGON

START

No

No

Yes

Employer/ Employee Relationship Exist?

Public Sector

Yes

Federal or Postal employer is OSHA’s jurisdiction

Non-Federal employer is OREGON OSHA’s jurisdiction

No

Type of Activity

Diving

If dive location is floating, then OSHA jurisdiction

If dive location is non-floating, then OREGON OSHA’s jurisdiction

Construction

Private Contractors on U.S. Military Reservations are OSHA’s jurisdiction

If activity is from a floating vessel/platform, then jurisdiction is OSHA’s

Shipyards

OSHA has all shipbuilding/repair/scraping on and off the water

OREGON OSHA has jurisdiction for construction activities and non-ship manufacturing areas within the shipyard

Marine Terminals

OSHA has jurisdiction for all longshoring and marine terminal operations on and off the water

OREGON OSHA has jurisdiction for construction activities and manufacturing areas on terminals

Indian Reservations

OSHA has jurisdiction for private employers on reservations

US. Military Reservations

OSHA has jurisdiction for private employers

Indian Reservations

OSHA has jurisdiction for tribal employers

Indian Reservations

OSHA has jurisdiction for federal agency employees

Indian Reservations

Neither OSHA nor OREGON OSHA has jurisdiction for active duty military

All other activities are OREGON OSHA’s

* The following exceptions are noted:
Employment at DOE Albany Research Center – OSHA jurisdiction
Private employers within Crater Lake National Park – OSHA jurisdiction
Oregon OSHA Division

Deputy Administrator
Julie Love
5000.675
(see page 1)

Administrative Services Manager
(Danae Hammitt)
Sterling Cobb +
5000.183
(see page 1)

Asst. Business Manager
Michelle Houser 5000.094
X0833 (26)
Supervising Executive Asst.

Office Operations Assistant/Receptionist
Cheryl Lukl-Fulk 5000.533
OC104 (15)
Office Specialist 2

Facility/Project Coordinator
Diana Ratzlaff 5000.565
OC0854 (27)
Project Manager 1

Purchasing Coordinator
Karen Salinas  5200.129
OC0435 (19)
Procurement & Contract Assistant

Fiscal Coordinator
VACANT 5000.006
OC1244 (27)
Fiscal Analyst 2

Sr. User Support Analyst
Mark Munson  5200.135
OC1484 (251)
Info. Systems Spec. 4

User Support Analyst
Tamas Varga  5000.458
OC1483 (241)
Info. Systems Spec. 3

Conference Coordinator
Sharell Lien  5000.710
OC0865 (29)
Public Affairs Specialist 2

Conference Specialist
Jill McConnell  5000.426
OC0864 (25)
Public Affairs Specialist 1

Conference Asst.
Diane Kronemann  5200.090
OC0119 (19)
Exec. Support Spec. 2

* = Leadworker
+= Rotation in
()= Rotation out
#=Double fill
LD= Limited Duration
.5= Budgeted half-time
()= FMLA

FY 2020 Annual Performance Plan
Oregon OSHA Division

Deputy Administrator
Julie Love
5000.675
(see page 1)

Policy Manager
Renee Stapleton 5000.052
Z7008 (33)
Principal Exec. Mgr. E

Standards and Appeals Manager
Dave McLaughlin 5000.176
X7006 (31X)
Principal Exec. Mgr. D

Appeals

Appeals Coordinator
Stan Wisniewski 5000.450
OC0108 (20)
Administrative Spec. 2

Appeals Specialist
Tom Bozicevic 5000.033
Jeff Wilson 5000.029
OC0872 (30)
Operations & Policy Analyst 3

Policy Analyst
Teri Watson 5000.578
X0873 (32)
Operations & Policy Analyst 4

Web Site Coordinator
(Tawnya Swanson) 5000.011
OC2512 (23)
Elec. Pub. Design Spec. 3

Program Development Specialist
Ellis Brasch 5000.461
OC0865 (29)
Public Affairs Specialist 2

Communications

Graphic Artist
Michael Foster 5000.462
OC2512 (23)
Elec. Pub. Design Spec. 3

Reports to DCBS Communications, but is funded by OR-OSHA 100% State Funds

* = Leadworker
** = Rotation in
() = Rotation out
# = Double fill
LD = Limited Duration
.5 = Budgeted half-time

Deputy Administrator
Julie Love
5000.675
(see page 1)

Department of Consumer & Business Services
Oregon Occupational Safety & Health Division
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POLICYMG
Oregon OSHA Division

Statewide Health Enforcement Manager
Chris Ottoson
5000.016
(see page 1)

Laboratory Manager
Wayne Boyle
5000.491
(see page 3)

Electronic Technician
Kent Landgraver 5000.149
OC4339 (21)
Scientific Instrument Tech.

Chemist
Allison Clark+ 5000.106
OC3717 (28)
Chemist 3
(filled as a Chemist 2)

Lab Technician
(Allison Clark) 5200.133
OC3715 (24)
Chemist 1

Chemist
Clifford Gill 5000.489
OC5708 (31)
Industrial Hygienist 4

Chemist
Cuong Nguyen 5200.131
OC3717 (28)
Chemist 3

Chemist
Ajmal Iliax 5000.262
OC3717 (28)
Chemist 3

Chemist
(SGard Garner) 5000.106
OC3717 (28)
Chemist 3

Chemist
Svitlana Zumwalt 5200.132
OC3717 (28)
Chemist 3

* = Leadworker
+= Rotation in
() = Rotation out
# = Double fill
LD = Limited Duration
.5 = Budgeted half-time
() = FMLA

Department of Consumer & Business Services
Oregon Occupational Safety & Health Division
Occupational Health Lab
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Consultation and Public Education Manager
Roy Kroker
5000.612
(see page 1)

Public Education Program Specialist
Angelina Cox 5100.452
OC0107 (17)
Administrative Spec. 1

Public Education Program Developer
Ricardo Rodriguez 5000.035
Phillip Wade 5200.069
Zachary Aubol 5000.548
OC1339 (27)
Training and Development Specialist 2

5000.548 is a Compliance Assistance Specialist

*=Leadworker
+ = Rotation in
()= Rotation out
#=Double fill
LD=Limited Duration
.5 = Budgeted half-time

Department of Consumer & Business Services
Oregon Occupational Safety & Health Division
Education Section
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Consultation and Public Education Manager
Roy Kroker
5000.612
(see page 1)

Field Consultation Manager
Holt Andron
5000.344
(see page 10)

Consultation Support
Kate Ryan 5000.414
OC0104 (15)
Office Specialist 2

Not subject to 23(g)

Occupational Safety Consultant
Bill Brumm 5000.246
Michael Gordon 5000.163
Jeff Luyet 5200.106
Sherry Marks 5000.444
Dianna Gray 5000.711
Debra Mattinen 5000.048
OC5711 (29)
Occ. Safety Spec. 3

Sr. Occupational Health Consultant
Russell Frankel 5200.122
Randy Westmoreland 5000.197
OC5707
Industrial Hygienist 3 (29)

Sr. Occupational Health Consultant
Jeff Jackson 5000.613
Russ Reasoner 5000.424
OC5708 (31)
Industrial Hygienist 4

Ergonomics Consultant
Steve Morrissey 5200.108
Nathan Sweet 5200.113
OC5708 (31)
Industrial Hygienist 4

All Consultants except 21(d) Dianna Gray are 0.16 FTE 23(g)

*=Leadworker
+=Rotation in
(=Rotation out
#=#Double fill
LD=Limited Duration
.5=Budgeted half-time

Department of Consumer & Business Services
Oregon Occupational Safety & Health Division
Consultation – Chart A – Portland
July 2019
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CNSLTPFO
Oregon OSHA Division

Salem

Occupational Safety Consultant
- Brian Annis 5100.346
- Chris Hernandez 5000.319
- Tim Nelson 5000.456
- Larry Joe Goldsby 5000.435
- OC5711 (29)
- Occu. Safety Spec. 3

Sr. Occupational Health Consultant
- Phil Grunke 5000.477
- OC5707 (29)
- Industrial Hygienist 3

Sr. Occupational Health Consultant
- Jennifer Ekdahl 5000.248
- Chris James 5000.046
- OC5708 (31)
- Industrial Hygienist 4

Field Consultation Manager
- Trena VanDeHey 5000.156
  (see page 10)

Consultation Support
- VACANT 5000.501
- OC0104 (15)
- Office Specialist 2
  .25 FTE 21(d)
  .75 FTE Not subject to 21(d) or 23(g)

Position 5000.501 will be filled as of 7/15/19 with Jared Grenya

Bend

Occupational Safety Consultant
- Randy Nice 5000.252
- Michael Patterson 5000.331
- Tomas Schwabe 5000.112
- OC5711 (29)
- Occu. Safety Spec. 3

Sr. Occupational Health Consultant
- Ryan Hibler 5000.381
- OC5707 (29)
- Industrial Hygienist 3

Sr. Occupational Health Consultant
- Cory Stengel 5100.440
- OC5708 (31)
- Industrial Hygienist 4

Pendleton

Occupational Safety Consultant
- Tim Moore 5000.446
- Mark Swanson 5000.049
- OC5711 (29)
- Occu. Safety Spec. 3

All Consultants except 21(d) Goldsby, Grunke, and James are 0.16 FTE 23(g)
Consultation and Public Education Manager
Roy Kroker
5000.612
(see page 1)

.25 FTE 23(g)

Sr. Occupational Health Consultant
Leanne Birdsall 5200.097
OC5708 (31)
Industrial Hygienist 4

Field Consultation Manager
Rocky Shampang
5000.244
(see page 10)

Not subject to 23(g)

Sr. Occupational Health Consultant
Averie Foster 5000.422
OC5707 (29)
Industrial Hygienist 3

Consultation Support
Joanne Raincrow Gains 5000.418
OC0104 (15)
Office Specialist 2 .5

Not subject to 23(g)

All Consultants are 0.16 FTE 23(g)

*=Leadworker
+=Rotation in
()=Rotation out
#=Double fill
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Department of Consumer & Business Services
Oregon Occupational Safety & Health Division
Consultation – Chart C
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Oregon OSHA Division

Statewide Health Enforcement Manager
Chris Ottoson
5000.016
(see page 1)

Health Enforcement Manager
Penny Wolf-McCormick
5000.543
(see page 3)

Field Office Coordinator
Liz Aguirre
5000.089
OC0104 (15)
Office Specialist 2

Receptionist
Rosa Estrada
5000.335
OC0104 (15)
Office Specialist 2

Field Office Coordinator
Beau Lintner
5000.503
Brent Viglione
5000.203
Mary Hamilton
5000.092
OC0801 (15)
Office Coordinator

Health Compliance Officer
Riam Sangdoung 5000.140
Sean Rutledge 5000.383
Linda Pressnell 5000.538
Myles O'Mara 5000.142
OC5706 (27)
Industrial Hygienist 2

Sr. Health Compliance Officer
Saeid Attaran 5000.465
Matt Kaiser 5000.670
Linda Patterson 5000.107
Terra Gaines 5000.126
Elizabeth Sedristaya 5000.250
Christopher Zimmer 5000.382
Sarah Graser 5000.036
OC5707 (29)
Industrial Hygienist 3

Sr. Health Compliance Officer
Sharon Dey 5200.095
Brian Hauck 5000.174
Sandra Ragan 5200.112
Brandi Davis 5000.264
OC5708 (31)
Industrial Hygienist 4

Sr. Health Compliance Officer
Rosa Estrada 5000.335
OC0104 (15)
Office Specialist 2

Field Office Coordinator
Beau Lintner 5000.503
Brent Viglione 5000.203
Mary Hamilton 5000.092
OC0801 (15)
Office Coordinator

=*Leadworker
++){Rotation in
{=}Rotation out
#={Double fill
LD={Limited Duration
.5={Budgeted half-time

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HEALTHPF
Oregon OSHA Division

Statewide Safety Enforcement Manager
Bryon Snapp
5000.540
(see page 1)

Enforcement Manager
Ron Haverkost
5200.083
(see page 2)

Health Compliance Officer
Julie Reid 5000.131
Cassandra Sanchez-Stream 5000.148
Hayle Strenke 5000.137
OC5706 (27)
Industrial Hygienist 2

Sr. Health Compliance Officer
Khadija Mostafa 5000.172
Clint McBride 5000.464
OC5707 (29)
Industrial Hygienist 3

Sr. Health Compliance Officer
Jeff Green 5200.085
OC5708 (31)
Industrial Hygienist 4

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Administrative Specialist
Valerie Carroll 5200.092
OC0107 (17)
Administrative Spec. 1

Field Office Coordinator
Caryn Stephens 5000.505
OC0801 (15)
Office Coordinator

Safety Compliance Officer
Adam Gutierrez 5000.324
Joseph Tucker 5000.115
Aileen Harmon 5000.392
OC5710 (27)
Occu. Safety Spec. 2

Safety Compliance Officer
John Spicher 5200.071
OC5711 (29)
Occu. Safety Spec. 3
(filled as Occu. Safety Spec. 2)

Safety Compliance Officer
Mary Anne Minyard 5200.100
Bruce Phillips 5000.395
Joey Sayles 5200.114
Mark Walker 5200.094
OC5711 (29)
Occu. Safety Spec. 3

* = Leadworker
+= Rotation in
(= Rotation out
# = Double fill
LD = Limited Duration
.5 = Budgeted half-time

SAFEFO
### Appendix E

#### 23(g) Personal Funding Breakout Chart

<table>
<thead>
<tr>
<th>23(g) Grant Positions</th>
<th>Allocated FTE Funded 50/50</th>
<th>Allocated FTE 100% State Funded</th>
<th>Total</th>
<th>50/50 Funded FTE On Board as of 7/1/19</th>
<th>100% State Funded FTE On Board as of 7/1/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>Managers/Supervisors (Admin)</td>
<td>6.00</td>
<td>0.25</td>
<td>6.25</td>
<td>6.00</td>
<td>0.25</td>
</tr>
<tr>
<td>First Line Supervisors</td>
<td>10.00</td>
<td>0.00</td>
<td>10.00</td>
<td>10.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Safety Compliance Officers</td>
<td>53.00</td>
<td>3.00</td>
<td>56.00</td>
<td>44.00</td>
<td>3.00</td>
</tr>
<tr>
<td>Health Compliance Officers</td>
<td>26.00</td>
<td>3.00</td>
<td>29.00</td>
<td>25.00</td>
<td>3.00</td>
</tr>
<tr>
<td>Whistleblower Investigator</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Private Sector Safety Consultants (KY, WA)</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Private Sector Health Consultants (KY, WA)</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>State/Local Gov. Safety Consultants 1</td>
<td>0.00</td>
<td>2.88</td>
<td>2.88</td>
<td>0.00</td>
<td>2.88</td>
</tr>
<tr>
<td>State/Local Gov. Health Consultants 1</td>
<td>0.00</td>
<td>1.92</td>
<td>1.92</td>
<td>0.00</td>
<td>1.92</td>
</tr>
<tr>
<td>Compliance Assistance Specialist</td>
<td>1.00</td>
<td>0.00</td>
<td>1.00</td>
<td>1.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Trainers</td>
<td>5.00</td>
<td>0.00</td>
<td>5.00</td>
<td>5.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Clerical/Admin/Data System</td>
<td>30.00</td>
<td>1.00</td>
<td>31.00</td>
<td>27.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Other (all positions not elsewhere counted)</td>
<td>23.00</td>
<td>2.00</td>
<td>25.00</td>
<td>20.00</td>
<td>2.00</td>
</tr>
<tr>
<td><strong>Total 23(g) FTE</strong></td>
<td><strong>154.00</strong></td>
<td><strong>14.05</strong></td>
<td><strong>168.05</strong></td>
<td><strong>138.00</strong></td>
<td><strong>14.05</strong></td>
</tr>
</tbody>
</table>

**Notes:**

- FTEs should be expressed in percentage of time allocated to 23(g) grant/agreement.
- Managers/Supervisors are now separated from First Line Supervisors. Managers/Supervisors are Administrative where First Line Supervisors are Program on the Cost Breakout Chart.
- For compliance officers, include all allocated or onboard positions or portions thereof, as appropriate, devoted to field enforcement activities (on-site, case documentation, informal conferences, and other CSHO-related activities).
- All information on this chart must correspond to the Organizational Chart and Object Class/Supportive Cost Breakout chart, and must not include personnel outside the 23(g) program.
- 1 Oregon OSHA has 18 Safety and 12 Health Consultants (100% state funded not subject to 23g grant funding) who conduct both Private Sector and State/Local Government consultations. The FTE allocation for State/Local Government is based on the projected FY 2020 consultation visits. (84% Private Sector 25.20 FTE not subject to 23g, 16% State/Local Government 4.80 FTE subject to 23g).
STATEMENT OF COMPLIANCE WITH APPROPRIATIONS RIDERS

Oregon will comply with all current Congressional appropriation riders. However, firms prescribed by the Byron Amendment and small farms may be scheduled for inspection using state funds if the individual place of employment warrants inspection under the state’s scheduling system.

The note preceding ORS 654, which limited state funding for small farm inspections, expired July 1, 1991. No legislation continued this limitation after that date. This allows the state to include small farms in the scheduling system as long as they are inspected by 100% state-funded compliance officers. Legislation passed in 1995 (HB 2541 and HB 3019) restricted small farm inspections. Administrative rules on inspection scheduling now provide for an inspection exemption, instead of an appropriation rider. All time credited to federally exempt inspections is charged 100% to state funds. The state will continue analysis of inspection data quarterly to track the Byron and small farm inspections.

The state will comply with all mandated activities under its State Plan Agreement, and will take no action during the term of this funding request that would impair the state in maintaining the core elements (mandated activities) listed in the OSH Act and as defined in 29 CFR 1902.

MANDATED ACTIVITIES
Oregon will pursue the goals outlined in this plan while assuring the following:

- Unannounced inspections, including prohibition against advance notice are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Employee access to hazard and exposure information, as well as other health and safety information are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Protection of employer’s trade secrets.

- Employer record keeping, reporting, and posting requirements are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Legal procedures for compulsory process and right of entry are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Right of an employee representative to participate in the walk-around are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Timely response to complaints and right of an employee to review an Oregon OSHA decision not to conduct an inspection following a complaint.

- First instance sanctions are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

- Abatement of potentially harmful or fatal conditions are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.
• Prompt and effective standards setting and allocation of sufficient resources are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

• Counteraction of imminent dangers are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

• Protection against, and investigation of, discrimination are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.

• Public employee coverage.

• Maintenance of a voluntary compliance program are among the activities which could be used to achieve the strategic goals of reducing serious workplace injuries, illnesses, deaths and the risks that lead to them.
23(g) State Plans Projected Program Activities Template

23(g) Compliance and On-site Consultation

<table>
<thead>
<tr>
<th>23(g) Compliance &amp; On-site Consultation</th>
<th>Actual FY 2018</th>
<th>Estimated FY 2019</th>
<th>Projected FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Safety</td>
<td>Health</td>
<td>Safety</td>
</tr>
<tr>
<td>Private Sector Inspections - Non-Construction</td>
<td>1362</td>
<td>663</td>
<td>1867</td>
</tr>
<tr>
<td>Private Sector Inspections - Construction</td>
<td>1086</td>
<td>103</td>
<td>1489</td>
</tr>
<tr>
<td>State and Local Government Inspections - Total</td>
<td>32</td>
<td>42</td>
<td>44</td>
</tr>
<tr>
<td>Total Inspections</td>
<td>2480</td>
<td>808</td>
<td>3400</td>
</tr>
<tr>
<td>State and Local Government Consultation Visits</td>
<td>152</td>
<td>106</td>
<td>175</td>
</tr>
<tr>
<td>Private Sector Consultation Visits - 23(g) (KY, PR, and WA Only)</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Total Consultation Visits</td>
<td>152</td>
<td>106</td>
<td>175</td>
</tr>
</tbody>
</table>

23(g) Compliance Assistance

<table>
<thead>
<tr>
<th>23(g) Compliance Assistance</th>
<th>Actual FY 2018</th>
<th>Estimated FY 2019</th>
<th>Projected FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>New</td>
<td>Total</td>
<td>New</td>
</tr>
<tr>
<td>VPP Participants - General Industry</td>
<td>1</td>
<td>21</td>
<td>2</td>
</tr>
<tr>
<td>VPP Participants - Construction</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>VPP Participants - State and Local Government</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Participants in Cooperative Programs with Enforcement Incentives (i.e., Partnerships)</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Participants in Cooperative Programs without Enforcement Incentives (i.e., Alliances)</td>
<td>1</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>Private Sector SHARP Participants - 23(g) (KY and WA Only)</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>State and Local Government SHARP participants</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Outreach Participants</td>
<td>33,181</td>
<td>36,671</td>
<td>35,575</td>
</tr>
</tbody>
</table>

New participants are those that become active during the fiscal year. The total number of participant is the number active at the end of the fiscal year, and includes all new sites from that year.

Outreach participants refers to estimated number of workers who directly participate in outreach activity.

NOTE: Fiscal year based on federal fiscal year.
Marketing

Oregon OSHA markets its consultation program through a variety of methods.

Oregon OSHA sponsors or co-sponsors seven to eight conferences annually. These events are used as an opportunity to market various Oregon OSHA services including consultation, public education, the resource center, and providing an informational booth at other conferences.

Oregon OSHA will continue to provide presentations at the request of employers. While the presentation topics vary, three of the most requested presentations are related to Fall Protection, Pesticides, and What to Expect from an Oregon OSHA Inspection.

Oregon OSHA is required by law to annually notify employers determined to be among the most unsafe places of employment, of the increased likelihood of inspection. The notification letter also encourages these employers to call Oregon OSHA for an on-site consultation of their safety and health program.

Oregon OSHA has coordinated with the Small Business Ombudsman to market to policy holders on the assigned risk plan, with experience modifications over 1.00. The national council on compensation insurance is providing data to Oregon OSHA quarterly.

Public service announcements are generally coordinated at the departmental level in DCBS. These announcements inform the public of the various consumer services provided by the department, including Oregon OSHA’s consultative services.

Oregon OSHA will continue to disseminate marketing brochures including industry specific brochures relating to consultation services. Outreach opportunities exist at employer conferences, speaking engagements, training workshops, and inspections.

Oregon OSHA reaches out to the Latino, Russian, and Vietnamese communities through the use of newspapers, radio media, magazines, and television public service announcements. We also do farm labor camp outreach during the summer and participate in multiple informative fairs/events and community presentations throughout the state.

Oregon OSHA publishes two to three press releases every month. Several times each year the agency uses press releases to target specific industries and inform them of the various services available from Oregon OSHA, including consultation. Other press releases include those announcing educational workshops, providing information on upcoming conferences, and publicizing employer achievements in the area of safety and health such as the Voluntary Protection Plan.

Oregon OSHA publishes two newsletters “Resource” published bimonthly and the “Forest Activities News” that is published occasionally to promote safety and health awareness by providing valuable information to employers and employees. These newsletters include information on recent incidents, safety notes, and information about what exemplary employers are doing to further safety and health in Oregon.

Oregon OSHA also maintains a website offering prioritized content to both employers and workers. The agency continues to increase its use of social media, including Facebook and Twitter to promote safety and health information and other services. For example, one recent Facebook campaign promoted online training courses that have been translated into Spanish.
2020 ANNUAL PERFORMANCE GOALS
Strategies for Success

- maintain its presence in the workplace, in relation both to enforcement and to onsite consultation.
- target educational, collaborative and enforcement efforts to protect workers in high-hazard industries and occupations.
- focus educational, collaborative and enforcement efforts on protecting particularly vulnerable and hard-to-reach worker populations.
- ensure that penalties are used more effectively as tools to promote compliance, both before and after a particular workplace has been inspected.
- ensure that employers who desire to provide a safe and healthy workplace have access to a wide range of educational tools, including on-site consultations.
- ensure that education, collaborative and enforcement efforts are tailored to meet the unique needs and circumstances of small employers, especially in higher hazard industries.
- develop regulatory strategies tailored, when appropriate, to the unique needs and hazards of Oregon industry.
- bring its strongest enforcement tools to bear on the most egregious and persistent violators.
### Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.

### Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.

### Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.

<table>
<thead>
<tr>
<th>5-Year Performance Goal (1, 2, 3)-1: Recognition Programs or Voluntary Programs or Self-Sufficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2020 Performance Goal (1, 2, 3)-1</strong></td>
</tr>
<tr>
<td><strong>Indicators</strong></td>
</tr>
<tr>
<td>1) Market VPP &amp; SHARP through a variety of methods, including but not limited to working with the SHARP Alliance, news releases, and articles in the Oregon OSHA Resource newsletter.</td>
</tr>
<tr>
<td><strong>Intermediate Outcome Measures</strong></td>
</tr>
<tr>
<td>2) Number of companies working toward SHARP recognition.</td>
</tr>
<tr>
<td>3) Number of companies indicating an interest in VPP by requesting program information.</td>
</tr>
<tr>
<td><strong>Primary Outcome Measures</strong></td>
</tr>
<tr>
<td>4) Number of employers who receive SHARP certification.</td>
</tr>
<tr>
<td>5) Number of employers who receive VPP certification.</td>
</tr>
<tr>
<td><strong>Data Sources</strong></td>
</tr>
<tr>
<td>• Oregon OSHA SHARP database.</td>
</tr>
<tr>
<td>• Oregon OSHA VPP database.</td>
</tr>
<tr>
<td><strong>Baseline(s)</strong></td>
</tr>
<tr>
<td>• Number of SHARP certified companies, including graduated sites as of FY 2014: 211</td>
</tr>
<tr>
<td>• Number of VPP sites as of FY 2014: 20</td>
</tr>
<tr>
<td><strong>Program Contacts</strong></td>
</tr>
<tr>
<td>• Roy Kroker, Oregon OSHA Consultation and Public Education Manager</td>
</tr>
<tr>
<td>Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.</td>
</tr>
<tr>
<td>Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.</td>
</tr>
<tr>
<td>Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.</td>
</tr>
</tbody>
</table>

### 5-Year Performance Goal (1, 2, 3)-2: Outreach

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2, 3)-2</th>
<th>Educate employers and employees, particularly small employers in high hazard industries and vulnerable or hard-to-reach populations regarding the value of occupational safety and health by providing workshops, conferences, educational venues, training, marketing and other outreach activities.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indicators</strong></td>
<td><strong>Outreach Efforts:</strong></td>
</tr>
<tr>
<td></td>
<td>Videos</td>
</tr>
<tr>
<td></td>
<td>1) Number of new non-English videos created or acquired.</td>
</tr>
<tr>
<td></td>
<td>2) Number of non-English videos checked out or viewed.</td>
</tr>
<tr>
<td></td>
<td>Publications, On-line APPs</td>
</tr>
<tr>
<td></td>
<td>3) Number of new or substantially revised publications or APPs developed that are targeted to small employers, high hazard industries and vulnerable or hard-to-reach worker populations.</td>
</tr>
<tr>
<td></td>
<td>4) Number of current publications evaluated for possible translation to other languages, considering cultural barriers to communication that may necessitate an alternative approach.</td>
</tr>
<tr>
<td></td>
<td>On-line Courses</td>
</tr>
<tr>
<td></td>
<td>5) Continue review and revision of on-line course offerings and expand the number of on-line courses.</td>
</tr>
<tr>
<td></td>
<td>Conferences</td>
</tr>
<tr>
<td></td>
<td>6) Coordinate with stakeholders to co-sponsor safety and health conferences throughout the state.</td>
</tr>
<tr>
<td></td>
<td>Other Outreach Activities</td>
</tr>
<tr>
<td></td>
<td>7) Number and nature of outreach activities provided by technical, consultation and enforcement that include but are not limited to staffed booth at conferences, direct mail marketing, participation in stakeholder events, social media and focused outreach to high hazard industries and vulnerable and hard-to-reach workers.</td>
</tr>
<tr>
<td><strong>Primary Outcome Measures</strong></td>
<td><strong>Training Sessions</strong></td>
</tr>
<tr>
<td></td>
<td>8) Number of Non English language training sessions.</td>
</tr>
<tr>
<td></td>
<td>9) Number of attendees at Non English language training sessions.</td>
</tr>
<tr>
<td></td>
<td>10) Number and percent of participants from small businesses and high hazard industries participating in Oregon OSHA on-line training sessions.</td>
</tr>
<tr>
<td></td>
<td>11) Number of participants at Oregon OSHA workshop training sessions.</td>
</tr>
</tbody>
</table>
### Educational Activities

12) Number of new or substantially revised educational resources developed that are directed to small employers, high hazard industries and vulnerable or hard-to-reach worker populations.

13) Other educational activities directed to small employers and to high-hazard industries.

14) Number of participants at Oregon OSHA conferences.

### Consultations

15) Number and percentage of consultations provided to small employers.

16) Number and percentage of consultations provided to employers who have not used Oregon OSHA’s consultation services during the previous five years.

### Data Sources

- Oregon OSHA Technical Section records.
- Oregon OSHA Technical Section Publication database.
- Oregon OSHA Resource center video library database.
- Oregon OSHA Public Education database.
- Oregon OSHA Conference Section database.
- Oregon OSHA Consultation database.

### Baseline(s)

- Number of new videos in languages other than English as of FY 2014: 3
- Number of non-English videos checked out in FY 2014: 553
- Number of new or substantially revised publications developed that are targeted to small employers and vulnerable or hard-to-reach worker populations in FY2014: 29
- Number of Spanish language training sessions in FY 2014: 2
- Number of attendees at Spanish language training sessions in FY 2014: 40
- Number and percentage of participants from small businesses and high hazard industries participating in Oregon OSHA training sessions in FY2014: 572 (3.8%) participants from small businesses and 4,814 (32.1%) from high hazard industries.
- Number of participants in Oregon OSHA training sessions in FY 2014: 14,987
- Number of new or substantially revised educational resources developed that are targeted to small employers and vulnerable or hard-to-reach worker populations in FY2014: 5
- Number of participants at Oregon OSHA conference sessions in FY 2014: 1,894
- Number and percentage of consultations provided to small employers in FY 2014: 1,609 out of 2,570 (62.60%)  
- Number and percentage of consultations provided to small employers who have not used Oregon OSHA’s consultations services during the previous five years in FY2014: 1,176 out of 2,570 (45.79%).
- Number and nature of outreach activities provided by technical, consultation and enforcement that include but are not limited to staffed booth at conferences, direct mail marketing, participation in stakeholder events, social media and focused outreach to high hazard industries and vulnerable and hard-to-reach workers. (New. Baseline yet to be determined.)

### Program Contacts

- Roy Kroker, Oregon OSHA Consultation and Public Education Program Manager
- Sterling Cobb, Acting Oregon OSHA Administrative Services Manager
- Danae Hammitt, Oregon OSHA Administrative Services Manager
- Dave McLaughlin, Oregon OSHA Standards and Technical Manager
## Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.

## Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.

## Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.

### 5-Year Performance Goal (1, 2, 3)-3: Partnerships

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2, 3)-3</th>
<th>Promote occupational safety and health by maintaining and enhancing the effectiveness of existing partnerships and establishing new partnerships as opportunities present themselves, each with specific safety and/or health awareness improvement objectives. Use existing partnerships to advise Oregon OSHA management on where more specific focus would be fruitful.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indicators</strong></td>
<td><strong>Activity Measures</strong></td>
</tr>
<tr>
<td></td>
<td>1) Activities undertaken in collaboration with stakeholder groups and partnerships to increase occupational safety and health awareness.</td>
</tr>
<tr>
<td></td>
<td>2) Identify partnerships and stakeholder groups in high hazard, emerging and existing industry sectors.</td>
</tr>
<tr>
<td><strong>Intermediate Outcome Measures</strong></td>
<td>3) Number of Oregon OSHA stakeholder collaborations and partnerships.</td>
</tr>
<tr>
<td><strong>Primary Outcome Measures</strong></td>
<td>4) Number of alliances developed and status of goals.</td>
</tr>
<tr>
<td></td>
<td>5) Number of partnerships and stakeholder groups in high hazard, emerging and existing industry sectors.</td>
</tr>
<tr>
<td><strong>Data Sources</strong></td>
<td>• Oregon OSHA Policy Program partnership records.</td>
</tr>
<tr>
<td><strong>Baseline(s)</strong></td>
<td>• Number of stakeholder groups at the end of FY 2014: 32</td>
</tr>
<tr>
<td></td>
<td>• Number of alliances posted on OSHA web site at the end of FY 2014: 3</td>
</tr>
<tr>
<td></td>
<td>• Number of partnerships and stakeholder groups in high hazard, emerging and existing industry sectors at the end of FY 2014: 14</td>
</tr>
<tr>
<td><strong>Program Contacts</strong></td>
<td>• Teri Watson, Oregon OSHA Legislative and Policy Analyst</td>
</tr>
</tbody>
</table>
Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.
Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.

5-Year Performance Goal (1, 2)-1: Safety & Health Hazards

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2)-1</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduce injuries and illnesses by reducing the DART rate from 2.2 to 2.0 (or less) per 100 workers and total case incidence rate TCIR from 4.1 to 3.7 (or less) per 100 workers by the end of year 2020 through focusing on targeted high hazard industries and safety and health hazards.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Activity Measures</th>
</tr>
</thead>
</table>
| **Inspections - Health– Rolling Total** | 1) Total number of health inspections.  
2) Total number of health inspections in high hazard industries.  
3) Percent of health inspections in high hazard industries compared to target of 60%.  
4) The number of serious health hazards identified in enforcement. |
| **Inspections - Safety– Rolling Total** | 5) Total number of safety inspections.  
6) Total number of safety inspections in high hazard industries.  
7) Percent of safety inspections in high hazard industries compared to target of 75%.  
8) The number of serious safety hazards identified in enforcement. |
| **Programmed and non-Programmed visits** | 9) The number and percentage of programmed and non-programmed enforcement visits in high-hazard industries. |
| **Consultations - Health– Rolling Total** | 10) Total number of health consultations.  
11) Total number of health consultations in high hazard industries.  
12) Percent of health consultations in high hazard industries.  
13) The number of serious health hazards identified during on-site consultation activities. |
| **Consultations - Safety– Rolling Total** | 14) Total number of safety consultations.  
15) Total number of safety consultations in high hazard industries.  
16) Percent of safety consultations in high hazard industries.  
17) The number of serious safety hazards identified during on-site consultation activities. |
<p>| <strong>High Hazard Consultations – Rolling Total</strong> | 18) The number and percentage of consultation visits in high-hazard industries compared to target of 50%. |</p>
<table>
<thead>
<tr>
<th><strong>Ergonomics Consultations</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>19) Total number of safety and health ergonomics consultations.</td>
</tr>
<tr>
<td>20) Total number of safety and health ergonomics consultations in industries with high MSD rates.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Workplace Violence</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>21) Number of inspections where workplace violence was addressed.</td>
</tr>
<tr>
<td>22) Number and type of workplace violence focused outreach efforts.</td>
</tr>
<tr>
<td>23) Number of consultations where workplace violence was addressed.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Primary Outcome Measures</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>24) Percent change in the DART rate (reported annually).</td>
</tr>
<tr>
<td>25) Percent change in the statewide total case incidence rate, TCIR (reported annually.)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Data Sources</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• OSHA OIS and Oregon OSHA OTIS</td>
</tr>
<tr>
<td>• Oregon OSHA Consultation database</td>
</tr>
<tr>
<td>• DART and TCIR rates are updated annually in November by the Bureau of Labor and Statistics. The most recent update is 11/2013. 2013 and 2014 accepted disabling claims and fatality rates are based on preliminary employment data that will be updated June 2015 and June 2016, respectively.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Baseline(s)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• 2013 DART rate for public sector + private industry: 2.2</td>
</tr>
<tr>
<td>• 2013 TCIR rate for public sector + private industry: 4.1</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Program Contacts</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Bryon Snapp, Oregon OSHA Statewide Safety Enforcement Manager</td>
</tr>
<tr>
<td>• Chris Ottoson, Oregon OSHA Statewide Health Enforcement Manager</td>
</tr>
<tr>
<td>• Roy Kroker, Oregon OSHA Consultation and Public Education Program Manager</td>
</tr>
</tbody>
</table>
### Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.

#### 5-Year Performance Goal (2)-1: Health Hazards

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (2)-1</th>
<th>Increase the number of severe chemical hazards identified (and therefore corrected) to at least 817 by the end of 2020.</th>
</tr>
</thead>
</table>
| Indicators                    | Activity Measures  
1) Severe chemical hazard is defined to mean any chemical that produces a chronic disease outcome. |
|                              | Primary Outcome Measures  
2) An increase in the identification and correction of serious hazards, for a 5-year total of at least 817. |
| Data Sources                  | • Information Management Division reports  
• Selected standards from Divisions 2,3,4,7 were identified as those most likely related to exposures to hazardous chemicals rated as serious. |
| Baseline(s)                   | The count of serious violations is totaled annually from the FY 2014 baseline of 743. This will be reported annually. |
| Program Contacts              | • Chris Ottoson, Oregon OSHA Statewide Health Enforcement Manager |
### Strategic Goals

1. **Reduce serious workplace injuries and the risks that lead to them.**
2. **Reduce serious workplace illnesses and the risks that lead to them.**
3. **Reduce workplace deaths and the risks that lead to them.**

### 5-Year Performance Goal (1, 2, 3)-4: Emphasis

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2, 3)-4</th>
<th>Activity Measures-Rolling Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implement all state local emphasis programs and appropriate national emphasis programs.</td>
<td><strong>Total number</strong> of inspections/consultations in the following emphasis areas:</td>
</tr>
<tr>
<td><strong>Indicators</strong></td>
<td><strong>Total number</strong> of inspections/consultations in the following emphasis areas:</td>
</tr>
<tr>
<td>1) Trenching</td>
<td>9) Diisocyanate</td>
</tr>
<tr>
<td>2) Falls in Construction</td>
<td>10) Process Safety Management</td>
</tr>
<tr>
<td>3) Struck-by in logging</td>
<td>11) Combustible dust</td>
</tr>
<tr>
<td>4) Agricultural labor housing</td>
<td>12) Hexavalent chromium</td>
</tr>
<tr>
<td>5) Field sanitation</td>
<td>13) Amputations</td>
</tr>
<tr>
<td>6) Pesticide</td>
<td>14) Nursing and residential care facilities</td>
</tr>
<tr>
<td>7) Lead</td>
<td>15) Diacetyl (Flavoring Chemicals)</td>
</tr>
<tr>
<td>8) Silica</td>
<td>16) Severe Violator Enforcement Program</td>
</tr>
<tr>
<td></td>
<td>17) Tethered Logging</td>
</tr>
<tr>
<td></td>
<td>18) Preventing Heat Related Illness</td>
</tr>
</tbody>
</table>

**NOTE:** These totals may exceed total emphasis inspections due to multiple emphasis areas being addressed in an inspection.

*Oregon OSHA adopted the LEP Tethered Logging PD A-298 on 10/28/16.
*Oregon OSHA does not establish a set number of inspections for each emphasis program. Inspections are done for each emphasis program. If additional inspection efforts are needed in a given emphasis program, that is discussed and implemented through our management reviews.

### Primary Outcome Measures-Rolling Total

**Emphasis programs – Percent of all inspections/consultations conducted in local and national emphasis programs.**

19) Safety & Health Inspections
20) Consultations

### Data Sources

OSHA OIS, Oregon OSHA OTIS and Consultation Database

### Baseline(s)

- Number of emphasis program inspections in FY 2014: Safety (996/3333) Health (266/910)
- FY 2014 percent of local and national emphasis inspections compared to total inspections: 29.7% (1262/4243)
- Number of emphasis program consultations in FY 2014: (818/2570)
- All Local and National Emphasis Programs are implemented.

### Program Contacts

- Bryon Snapp, Oregon OSHA Statewide Safety Enforcement Manager
- Chris Ottoson, Oregon OSHA Statewide Health Enforcement Manager
- Roy Kroker, Oregon OSHA Consultation and Public Education Program Manager
Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.

5-Year Performance Goal 3-1: Fatalities

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (3)-1</th>
<th>Reduce the most recent 3-year average rate of workplace fatalities from 1.78 per 100,000 to 1.4 per 100,000 by 2020 through inspections and interventions.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicators</td>
<td>Activity Measures</td>
</tr>
<tr>
<td></td>
<td>1) Total number of inspections.</td>
</tr>
<tr>
<td></td>
<td>2) Total number of consultations.</td>
</tr>
<tr>
<td></td>
<td>Comprehensive Consultations – Safety and Health- with identified and corrected hazards – Pilot Project</td>
</tr>
<tr>
<td></td>
<td>3) Oregon OSHA will develop, implement and evaluate a pilot project that will allow for voluntary abatement of serious hazards identified by state funded consultative staff in exchange for one year deferral from scheduled enforcement inspection activities.</td>
</tr>
<tr>
<td></td>
<td>4) The number of Safety and Health comprehensive consultations with identified and corrected hazards in the Pilot Project.</td>
</tr>
<tr>
<td>Intermediate Outcome Measure</td>
<td>5) The combined average penalty of violations where the standard cited suggests that the violation will normally create a meaningful increase in the risk of workplace death and where the standard was rated and cited as a “death” violation.</td>
</tr>
<tr>
<td>Primary Outcome Measures</td>
<td>6) Number of compensable fatalities (reported quarterly fiscal year and annual calendar year).</td>
</tr>
<tr>
<td></td>
<td>7) Compensable fatality rate (reported annually - calendar year).</td>
</tr>
<tr>
<td>Data Sources</td>
<td>OSHA OIS, Workers’ Compensation database, Oregon OSHA OTIS and Consultation database</td>
</tr>
<tr>
<td>Baseline(s)</td>
<td>• Comprehensive Consultations – Safety and Health- with identified and corrected hazards – Pilot Project (New. Baseline yet to be determined.)</td>
</tr>
<tr>
<td></td>
<td>• Compensable fatality baseline rate for CY 2012-2014: 1.78</td>
</tr>
<tr>
<td></td>
<td>• The combined average penalty where the hazard cited creates a meaningful increase in the risk of workplace death in FY 2014: $1,341.</td>
</tr>
<tr>
<td>Program Contacts</td>
<td>• Bryon Snapp, Oregon OSHA Statewide Safety Enforcement Manager</td>
</tr>
<tr>
<td></td>
<td>• Chris Ottoson, Oregon OSHA Statewide Health Enforcement Manager</td>
</tr>
<tr>
<td></td>
<td>• Roy Kroker, Oregon OSHA Consultation and Public Education Program Manager</td>
</tr>
</tbody>
</table>
### 5-Year Performance Goal (1, 2, 3)-5: Timely Response

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2, 3)-5</th>
<th>Investigations/inspections will be initiated timely in 100% of fatalities and 95% of hazard complaints; complainant responses will be timely in 90% of all cases; family members will be notified 100% timely, and; discrimination cases will be processed 80% timely.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicators</td>
<td>Activity Measures</td>
</tr>
<tr>
<td></td>
<td>1) Document and follow-up on untimely openings of fatality and imminent danger complaint/referral inspections.</td>
</tr>
<tr>
<td></td>
<td><strong>Primary Outcome Measures</strong></td>
</tr>
<tr>
<td></td>
<td>2) Percent of timely responses.</td>
</tr>
<tr>
<td></td>
<td>- Fatalities: Attempt within 24 hours of notification</td>
</tr>
<tr>
<td></td>
<td>- Imminent Danger Complaint/Referral Inspections: Attempt within 24 hours of notification</td>
</tr>
<tr>
<td></td>
<td>- Serious Complaint Inspections: Attempt within 5 working days</td>
</tr>
<tr>
<td></td>
<td>- Other-than-Serious Complaint Inspections: Attempt within 30 working days</td>
</tr>
<tr>
<td></td>
<td>- Complainant Response: Send letter within 10 working days</td>
</tr>
<tr>
<td></td>
<td>- Investigations (phone/fax, letter): Respond within 10 working days</td>
</tr>
<tr>
<td></td>
<td>- Family Letter: Send within 10 days of fatality notification</td>
</tr>
<tr>
<td></td>
<td>- Alleged Discrimination Complaints: Process through determination level within 90 calendar days</td>
</tr>
<tr>
<td>Data Sources</td>
<td>OSHA OIS, Oregon OSHA OTIS.</td>
</tr>
<tr>
<td></td>
<td>Department of Consumer Business Services, Information Management Division reports.</td>
</tr>
<tr>
<td></td>
<td>Oregon OSHA Enforcement and BOLI/CRD case files.</td>
</tr>
<tr>
<td></td>
<td>Oregon OSHA Fatality log in Excel database.</td>
</tr>
<tr>
<td></td>
<td>Status reports from Oregon OSHA Field Enforcement Managers</td>
</tr>
<tr>
<td>Baseline(s)</td>
<td>FY 2014 timely response percentages:</td>
</tr>
<tr>
<td></td>
<td>- Untimely opening of fatality inspections: 0</td>
</tr>
<tr>
<td></td>
<td>- Untimely opening of imminent danger complaint inspections: 0</td>
</tr>
<tr>
<td></td>
<td>- Fatalities: 100% (31/31) attempted within 24 hours</td>
</tr>
<tr>
<td></td>
<td>- Imminent Danger Complaint Inspections: 100% (26/26) attempted within 24 hours</td>
</tr>
<tr>
<td></td>
<td>- Serious Complaint Inspections: 93.3% (461/494) attempted within 5 working days</td>
</tr>
<tr>
<td></td>
<td>- Other-than-serious Complaint Inspections: 94.4% (321/340) attempted within 30 working days</td>
</tr>
<tr>
<td></td>
<td>- Complainant Response Time: 95.7% (1365/1425) within 10 calendar days</td>
</tr>
<tr>
<td></td>
<td>- Investigations (phone/fax, letter): 97.5% (578/593) response w/in 10 working days</td>
</tr>
</tbody>
</table>
- Family Letter: 98.5% (64/65) sent within 10 days of fatality notification
- Discrimination Complaints: 83% (91/109) within 90 days

| Program Contacts | Bryon Snapp, Oregon OSHA Statewide Safety Enforcement Manager  
|                  | Chris Ottoson, Oregon OSHA Statewide Health Enforcement Manager  
|                  | Teri Watson, Oregon OSHA Legislative and Policy Analyst |
Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.
Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.
Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.

5-Year Performance Goal (1, 2, 3)-6: Customer Service

<table>
<thead>
<tr>
<th>FY 2020 Performance Goal (1, 2, 3)-6</th>
<th>Achieve and maintain customer satisfaction in the delivery of Oregon OSHA programs and services as evidenced by a survey rating of 90% or above on each program survey.</th>
</tr>
</thead>
</table>
| Indicators                         | **Activity Measures**  
1) Analyze stakeholder survey results and take corrective actions as necessary to address results falling below 90%. |
| **Primary Outcome Measures**       | 2) Percent of positive responses on customer surveys in the following areas:  
  - Conferences  
  - Public education  
  - Audio-visual library  
  - Consultation  
  - Enforcement  
  - Appeals  
  - Lab |
| Data Sources                       | - Information Management Division - Research & Analysis.  
- Oregon OSHA Conference Section Database.  
- Oregon OSHA Training Section Database.  
- Oregon OSHA Audio-Visual Library Database.  
- Oregon OSHA Lab survey results. |
| Baseline(s)                        | FY 2014 percent satisfaction reported:  
  - Consultation: 98%  
  - Public Education: 98%  
  - Conferences: 90.5%  
  - Enforcement Compliance Officer Performance Survey: 91.7%  
  - Audio-Visual Library Survey: 91%  
  - Appeals: 82.5% - (90% is the baseline goal)  
  - Lab: 88.1% - (90% is the baseline goal) |
| Program Contacts                   | - Julie Love, Oregon OSHA Deputy Administrator |
Strategic Goal 1: Reduce serious workplace injuries and the risks that lead to them.
Strategic Goal 2: Reduce serious workplace illnesses and the risks that lead to them.
Strategic Goal 3: Reduce workplace deaths and the risks that lead to them.

<table>
<thead>
<tr>
<th>5-Year Performance Goal (1, 2, 3)-7: Staff Development</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2020 Performance Goal (1, 2, 3)-7</strong></td>
</tr>
<tr>
<td><strong>Indicators</strong></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Primary Outcome Measures</strong></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Data Sources</strong></td>
</tr>
<tr>
<td><strong>Baseline(s)</strong></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Program Contacts</strong></td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>